## **CHESHIRE SHARED SERVICES: POSITION SUMMARY – 09.09.11**

SERVICE NAME	REVIEW / END	CURRENT STATUS
HR and Finance	N/A	These shared services are currently being considered for transfer to a separate legal entity to facilitate greater collaboration with partners and to increase trading potential to generating further efficiencies for CE and CWAC. The development of the SLE will also resolve several HR issues which are set to be further complicated by revisions to Terms and Conditions currently underway in CE and CWAC. To support this, an outline business case and visioning brief have been developed and discussed with the Joint Management Team (JMT) and Joint Committee who have both approved the concept in principle. Further work is underway to stabilise and improve service delivery and to explore the potential for additional partners.
ICT	N/A	
Occupational Health	N/A	
Farms Estate	N/A	The division of the Farms Estate portfolio has been agreed between CE and CWAC. For the time being the shared management of the estates will continue under current governance arrangements.
Civil Protection / Emergency Planning	N/A	Sub-regional project underway to develop a multi-local authority shared service alongside a multi-blue light agency shared service with a longer term prospect of joining the two teams into a single multi-agency shared service
Libraries Specialist Service	N/A	Alternative premises and capital expenditure have been secured to co-locate this shared services and to deliver associated efficiencies. A fundamental review of the LSS is currently being scoped to inform future service delivery.  Joint Committee agreed that Councillors Brown (CE) and Parker (CWAC) to provide Member challenge to this review.
Archives	N/A	The Joint Committee have agreed a Member review of the Archive to assess the future of the shared service and its accommodation needs moving forward. Councillors Brown, Mason and Flude from CE and Councillors Parker and Crompton from CWaC are actively involved in the review and the next stage will involve a site visit to a new archive facility in East Riding.
Rural Touring Network	N/A	In 2010 the Joint Committee requested that the benefits of linking the rural touring network (now Cheshire Rural Touring Arts, CRTA) with Cheshire Youth Orchestra and Cheshire Youth Choirs to create a new charitable organisation with the ability to attract additional grant funding be explored. A study was undertaken but this concluded that given the different operating requirements of the organisations greater collaboration would offer little in terms of additional benefit. The CRTA operates in a very different way to the youth orchestra and choirs as it is a professional arts touring circuit and community engagement model of work. When applying for funding it does so to different bodies in line with its very different needs and operational requirements. There were no obvious areas of shared working with the youth choir/orchestra, in that the CRTA are an umbrella organisation for touring high quality professional companies from all over the UK and abroad into rural communities of Cheshire, though our volunteer network.  However, the new CRTA partnership with Spot On, Lancashire does provide the opportunity for shared efficiencies.
		There are over 40 professional rural touring schemes in England, many of which receive the majority of their funding from Arts Council England. CRTA receives around 50% of its annual income from ACE. In the new funding model of National Portfolio organisations from ACE from 2012, it was suggested that a number of touring schemes could join together to reduce administration costs and operate economy of scale in their work. It was suggested by ACE that Cheshire and Lancashire schemes join together to create a partnership. This has happened in a number of areas, and was a key requirement of being considered for NPO status and therefore continuation funding for CRTA from 2012-2015. Both organisations will operate independently but they will jointly report back to ACE and have elements of shared working in their programming, training and administrative areas. Both organisations already

		have a history of joint working in programming and project based working, along with relationships with 3 other northern rural touring schemes (in an informal Northern Consortium of Rural Touring Schemes). This partnership was also a key element in the CRTA shared service plan and budget challenge, to enable the continuation of the scheme.
Approved Mental Health Professional	N/A	Work is underway to transition this shared service in favour of a broader partnership arrangement with other local authorities who participate in this training programme.
Archaeology Planning and Advisory Service	N/A	A revised long terms sharing arrangement was agreed by Joint Committee on 29.07.11 that saw two CE staff TUPE transfer to CWAC.
Youth Offending Service	31 March 2011	Sub Regional Leaders have commissioned a review of YOS provision to explore further sharing opportunities across the area. It is anticipated that the outcome of this review will provide a clear steer for future arrangements in CE and CWAC.
Highways Maintenance Contract	31 October 2011	This Shared Service arrangement is currently being disaggregated and will be completed by 31.12.11
Urban Traffic Control	31 October 2011	This Shared Service arrangement is currently being disaggregated and will be completed by 31.12.11
Learning Resource Network	30 September 2011	This Shared Service arrangement is currently being disaggregated and will be completed by 30.09.11.
Autism Support	30 August 2011	This sharing arrangement was extended to allow disaggregation to be informed by SEN developments in both authorities. This process was completed on 30.08.11 and the transition log is currently being finalised.
Integrated Transport	30.09.11	The bulk of this shared service has been successfully disaggregated to separate arrangements in CE and CWAC. However it was agreed that small areas of service( i.e. concessionary fares and Traveline) would remain shared until 30.09.11 pending further discussion.
International Unit	Transitioned	Termination agreed by Joint Committee with transfer of funding to LEP but outstanding financial issues relating to Brussels office to be resolved. Log to be finalised and signed off
Sensory Impairment Service (Production Unit)	Transitioned	The disaggregation of the SIS Production Unit has been completed. Transition log to be completed and signed off at JOB and Joint Committee – 30 September 2011.
Drugs and Alcohol Team	Transitioned	Log to be finalised and signed off
Children's Centres Development Prog	Transitioned	Log closed by JOB 08.06.11. Agreed by Joint Committee 29.07.11
Commissioned Community Equipment	Transitioned	Log closed by JOB 08.06.11. Agreed by Joint Committee 29.07.11

SERVICE NAME	REVIEW / END	CURRENT STATUS
Emergency Duty Team	Transitioned	Disaggregation completed. Log closed by JOB 08.06.11. subject to CWAC Team Leader appointment process being completed September 2011. Joint Committee agreed 29.07.11
CBS Supplies	Transitioned	Close down completed. Transition log completed and signed off by Joint Committee 29.07.11
Cheshire Domestic Abuse	Transitioned	Transition completed and log signed off by Joint Committee 18.03.11
Visual Impairment Service	Transitioned	Transition completed and log signed off by Joint Committee 18.03.11
Student Finance	31 January 2011	Operation recently handed over to the Student Loans Company as planned. Log agreed and signed off by Joint Committee 18.03.11
NVQ Assessment Centre	Transitioned	Log closed by JOB and agreed by Joint Committee 28.05.2010
Highways and Geotech Lab	Transitioned	Log closed by JOB and agreed by Joint Committee 28.05.2010

## KEY:

Shared Service being considered for separate legal entity
Long term shared service to continue under governance arrangements
Shared Services in process of transition
Former shared services transitioned to separate arrangements but process to be completed (paperwork outstanding)
Former shared service transition completed